

Now, for tomorrow



Township of Douro-Dummer

**Comparative Analysis
December 31, 2019**

**Council Presentation
August 03, 2021**

Independent Auditor's Report

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the financial position of the Township of Douro-Dummer as at December 31, 2019, and the results of its operations and cash flows for the year then ended in accordance with Canadian Public Sector Accounting Standards.



Audit Procedures

Review of minutes of council

Substantive Testing

- Sampling
- Analytical review
- Management estimates

Systems documentation and related control testing

- Revenues
- Disbursements
- Payroll
- Journal entries



Audit Overview – Matters of Communication

Audit is complete pending:

- Council approval of financial statements
- Receipt of signed representation letter
- Receipt of legal letters

No significant difficulties encountered during the course of our audit procedures:

- No changes to initial audit plan
- No disagreements or difficulties with management
- Excellent cooperation from management and staff
- New subsequent events note for the impacts of COVID-19

Uncorrected audit difference noted:

- Understatement of trade accounts payable
- TCA overstatement carried forward from previous year
- Accrued investment interest understated

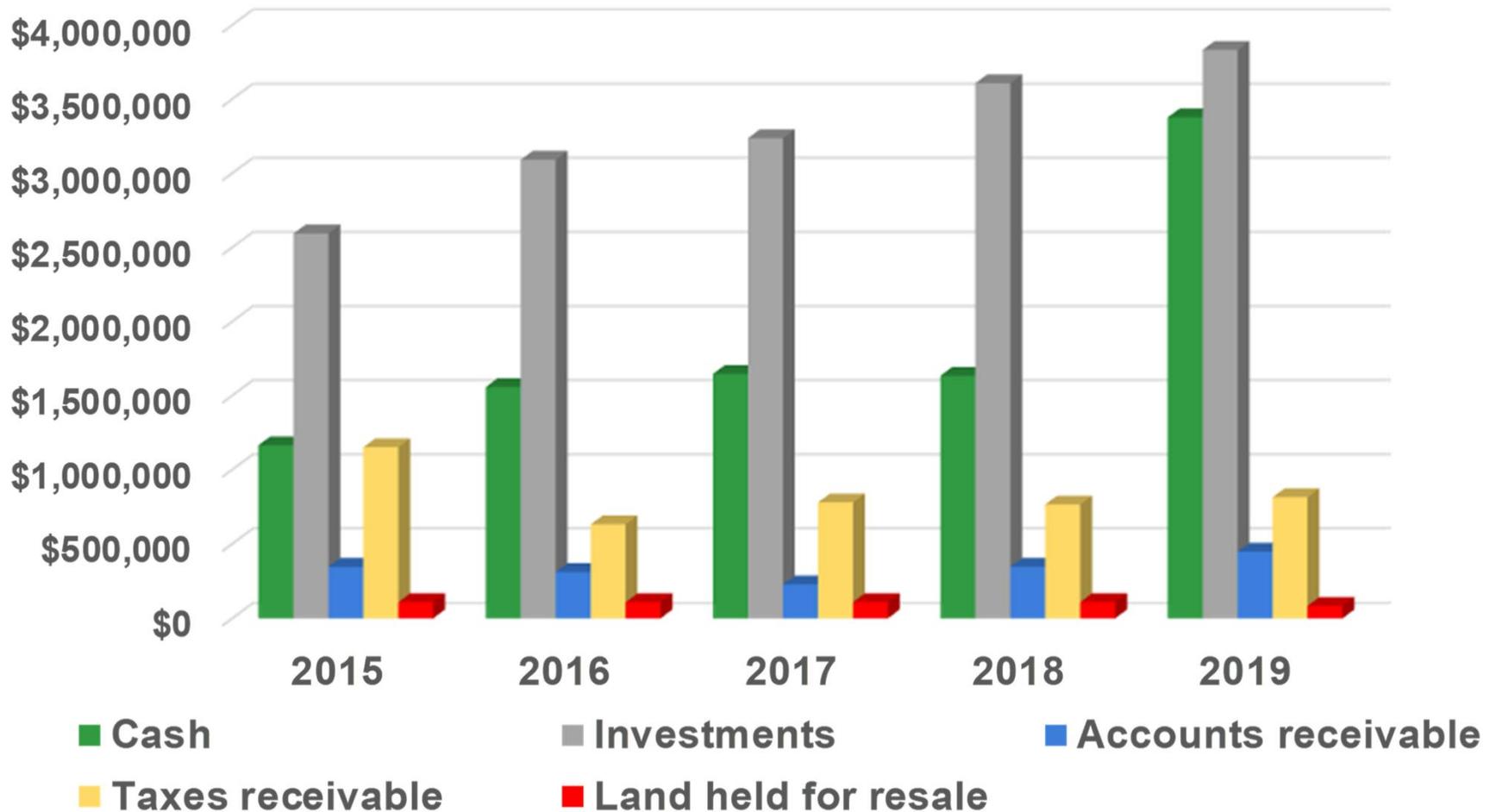


Financial Assets at December 31st

	2019	2018	2017	2016	2015
Cash	\$ 3,377,861	\$ 1,633,242	\$ 1,646,414	\$ 1,557,851	\$ 1,165,098
Investments	\$ 3,831,800	\$ 3,607,252	\$ 3,236,802	\$ 3,091,662	\$ 2,593,883
Accounts receivable	\$ 447,569	\$ 346,710	\$ 228,201	\$ 311,000	\$ 345,692
Taxes receivable	\$ 814,832	\$ 765,683	\$ 779,620	\$ 631,902	\$ 1,152,055
Land held for resale	\$ 83,487	\$ 108,619	\$ 108,619	\$ 108,619	\$ 108,619
	<u>\$ 8,555,549</u>	<u>\$ 6,461,506</u>	<u>\$ 5,999,656</u>	<u>\$ 5,701,034</u>	<u>\$ 5,365,347</u>



Financial Assets at December 31st

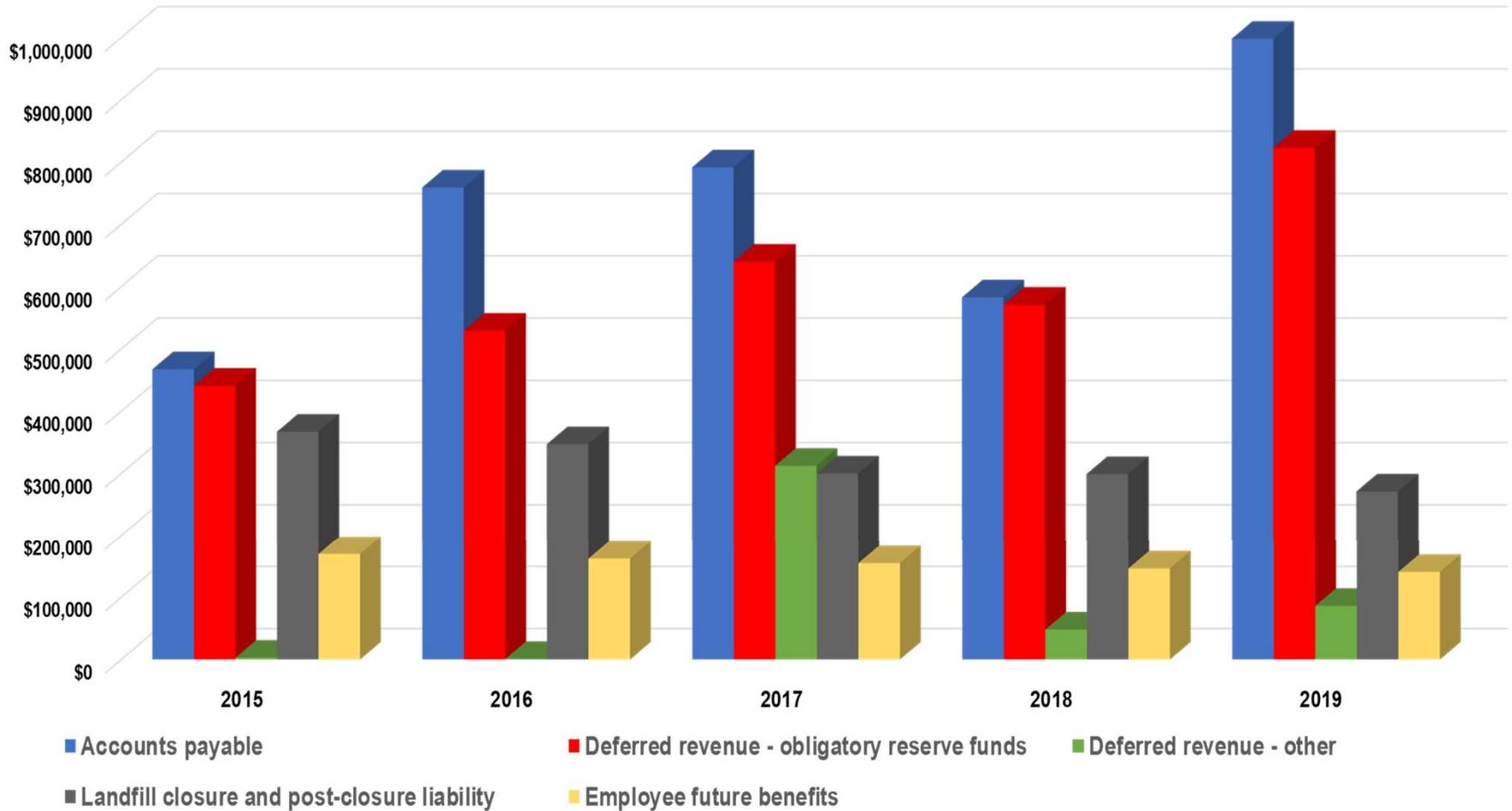


Financial Liabilities as at December 31st

	2019	2018	2017	2016	2015
Accounts payable	\$ 997,922	\$ 582,762	\$ 791,504	\$ 759,224	\$ 467,306
Deferred revenue - obligatory reserve funds	\$ 822,830	\$ 571,123	\$ 640,142	\$ 529,369	\$ 440,898
Deferred revenue - other	\$ 86,167	\$ 48,039	\$ 312,471	\$ 1,000	\$ 2,977
Landfill closure and post-closure liability	\$ 271,000	\$ 299,000	\$ 300,000	\$ 347,000	\$ 367,000
Employee future benefits	\$ 140,745	\$ 146,334	\$ 155,027	\$ 162,285	\$ 169,785
	<u>\$ 2,318,664</u>	<u>\$ 1,647,258</u>	<u>\$ 2,199,144</u>	<u>\$ 1,798,878</u>	<u>\$ 1,447,966</u>



Financial Liabilities as at December 31st



Non-Financial Assets as at December 31st

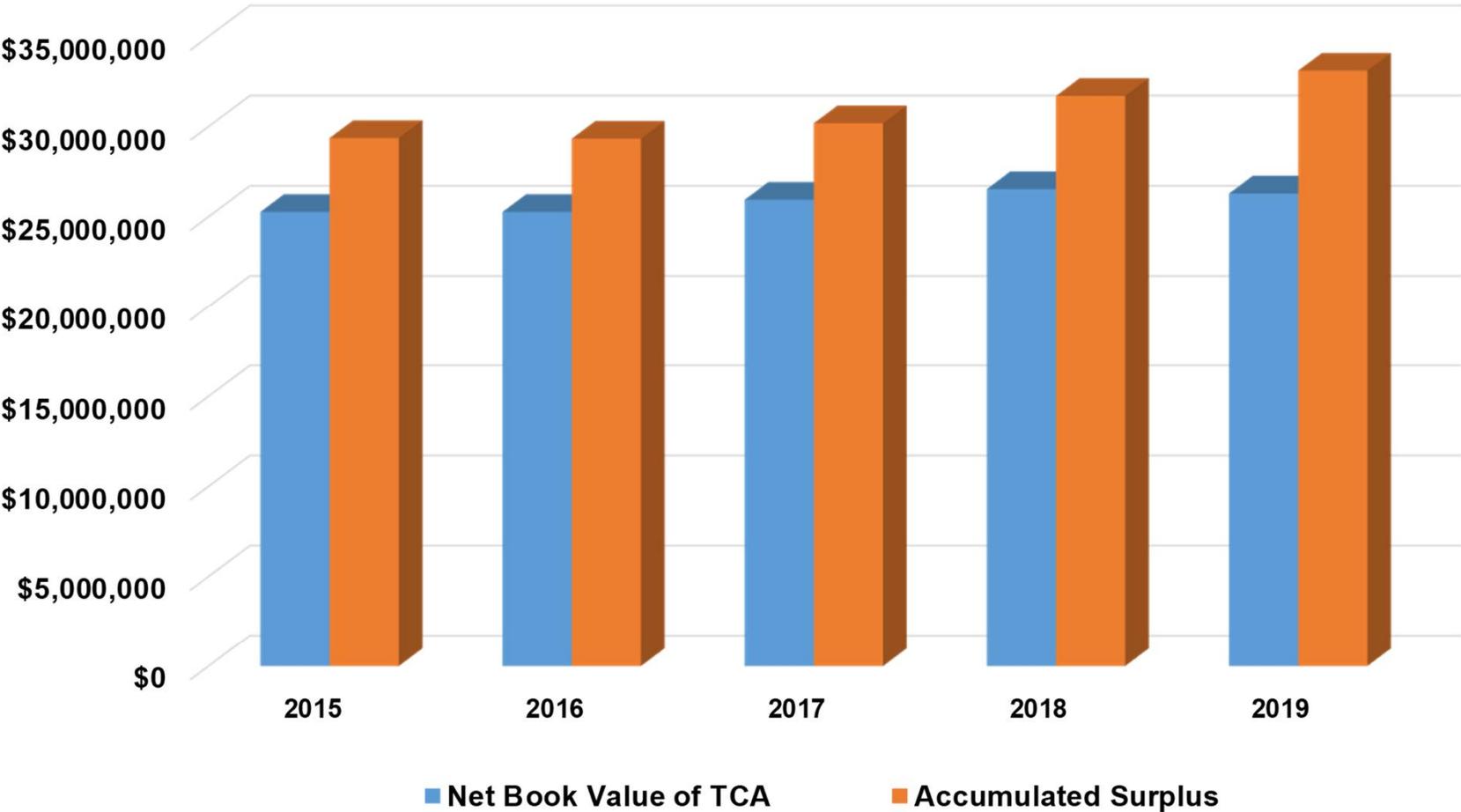
	2019	2018
Net Financial Assets	\$ 6,236,885	\$ 4,814,248
Non-Financial Assets		
Tangible capital assets	26,285,611	26,537,065
Prepaid expenses	19,277	15,575
Inventories of materials and supplies	558,426	333,717
	<u>\$ 33,100,199</u>	<u>\$ 31,700,605</u>



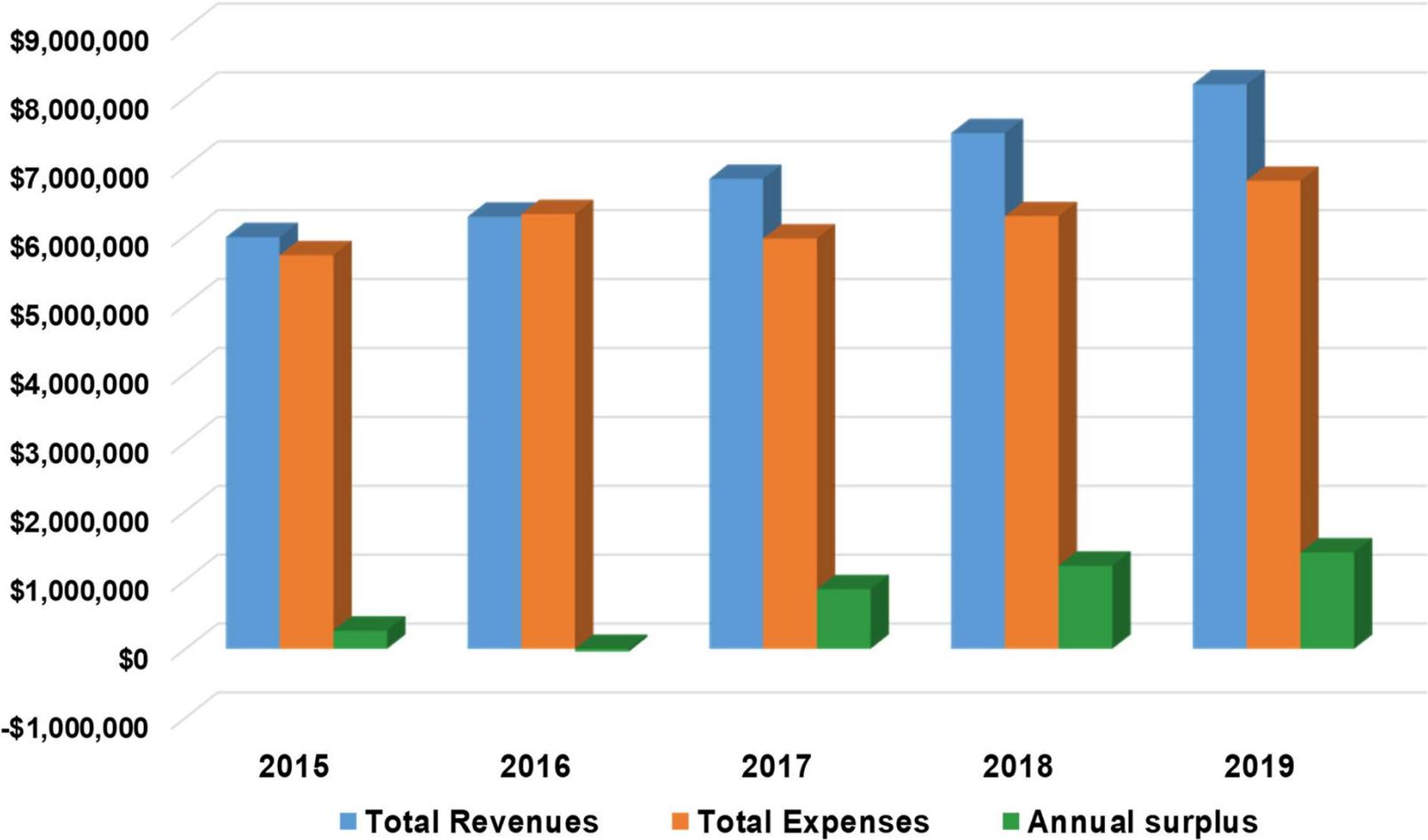
Consolidated Statement of Operations

	2019 Budget	2019 Actual	2018 Actual
Total Revenues	\$ 8,171,055	\$ 8,192,544	\$ 7,484,642
Total Expenses	6,666,679	6,792,950	6,279,186
PSAB Annual surplus	<u>1,504,376</u>	<u>1,399,594</u>	<u>1,205,456</u>
Accumulated Surplus - Beginning		31,700,605	30,495,149
Accumulated Surplus - Ending		<u>\$ 33,100,199</u>	<u>\$ 31,700,605</u>
Operating Surplus Reconciliation	\$ 1,504,376	\$ 1,399,594	\$ 1,205,456
Amortization of tangible capital assets	1,312,803	1,250,596	1,312,803
Purchase of tangible capital assets	(6,112,141)	(1,008,964)	(1,603,541)
Loss/(gain) on disposal of tangible capital assets	-	(178,042)	5,024
Proceeds on sale of tangible capital assets	-	187,864	
Change in landfill closure and post-closure liability	-	(28,000)	(1,000)
Change in unfunded employee benefits	-	(5,589)	(8,693)
Change in library surplus/deficit	-	14,606	(5,047)
Transfer to reserves and reserve funds	(907,883)	(2,056,295)	(1,517,337)
Transfer from reserves and reserve funds	4,202,845	399,098	612,335
Change in land held for resale	-	25,132	-
	<u>-</u>	<u>-</u>	<u>-</u>

Accumulated Surplus and Tangible Capital Assets



Total Revenues, Expenses, and Annual Surplus

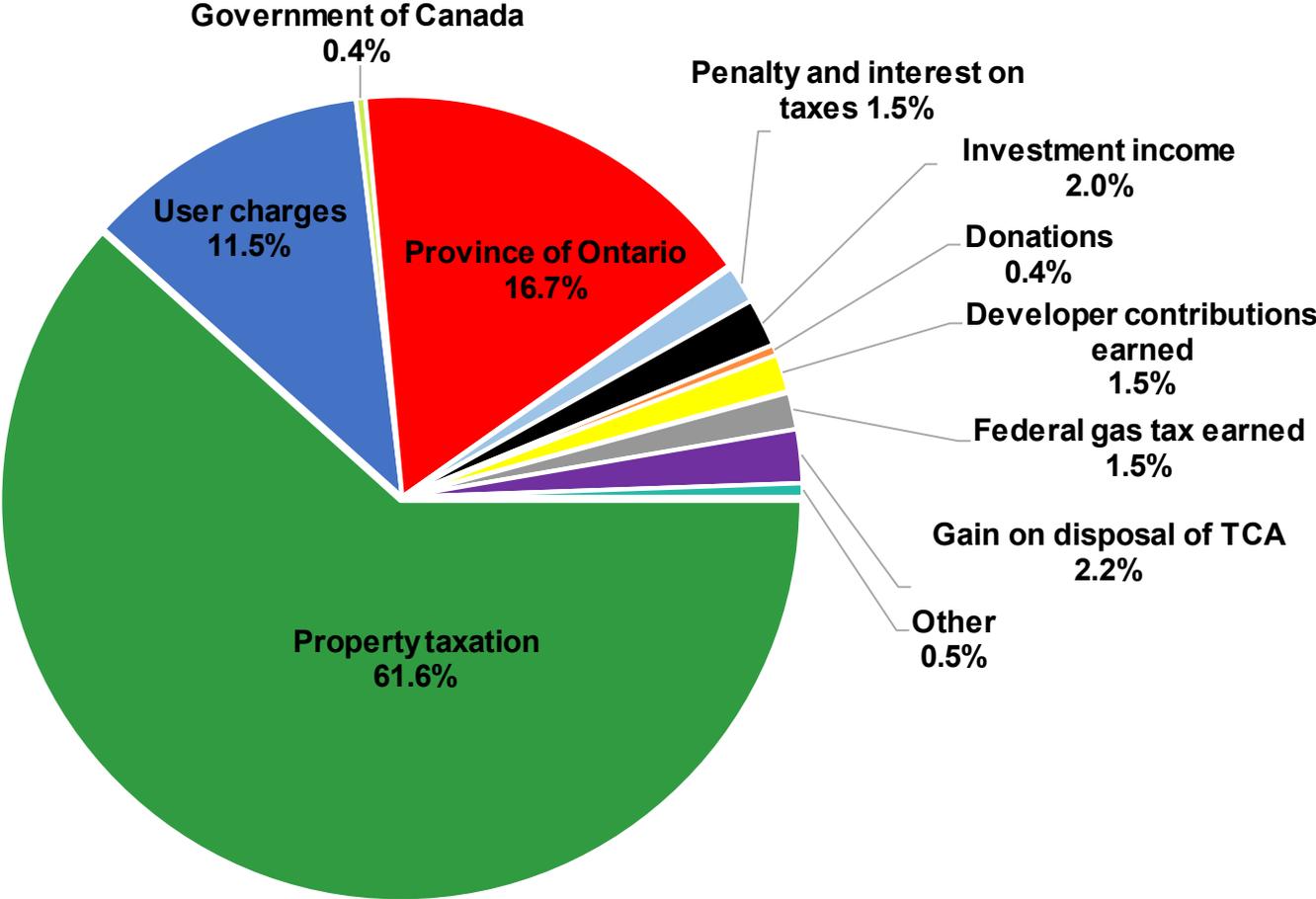


Financial Activities – Revenues

	2019 Budget	2019 Actual	2018 Actual
Property taxation	\$ 5,047,161	\$ 5,050,145	\$ 4,701,220
User charges	770,990	943,304	927,009
Government of Canada	107,879	30,631	50,880
Province of Ontario	1,696,316	1,364,642	1,136,656
Other municipalities	5,304	11,100	13,350
Penalty and interest on taxes	117,773	125,571	120,831
Investment income	95,000	160,436	123,135
Donations	632	33,587	561
Developer contributions earned	125,000	125,000	186,000
Parkland fees earned	5,000	4,058	5,000
Federal gas tax earned	200,000	121,454	220,000
Gain on disposal of TCA	-	178,042	-
Other	-	44,574	-
Total Revenues	<u>\$ 8,171,055</u>	<u>\$ 8,192,544</u>	<u>\$ 7,484,642</u>



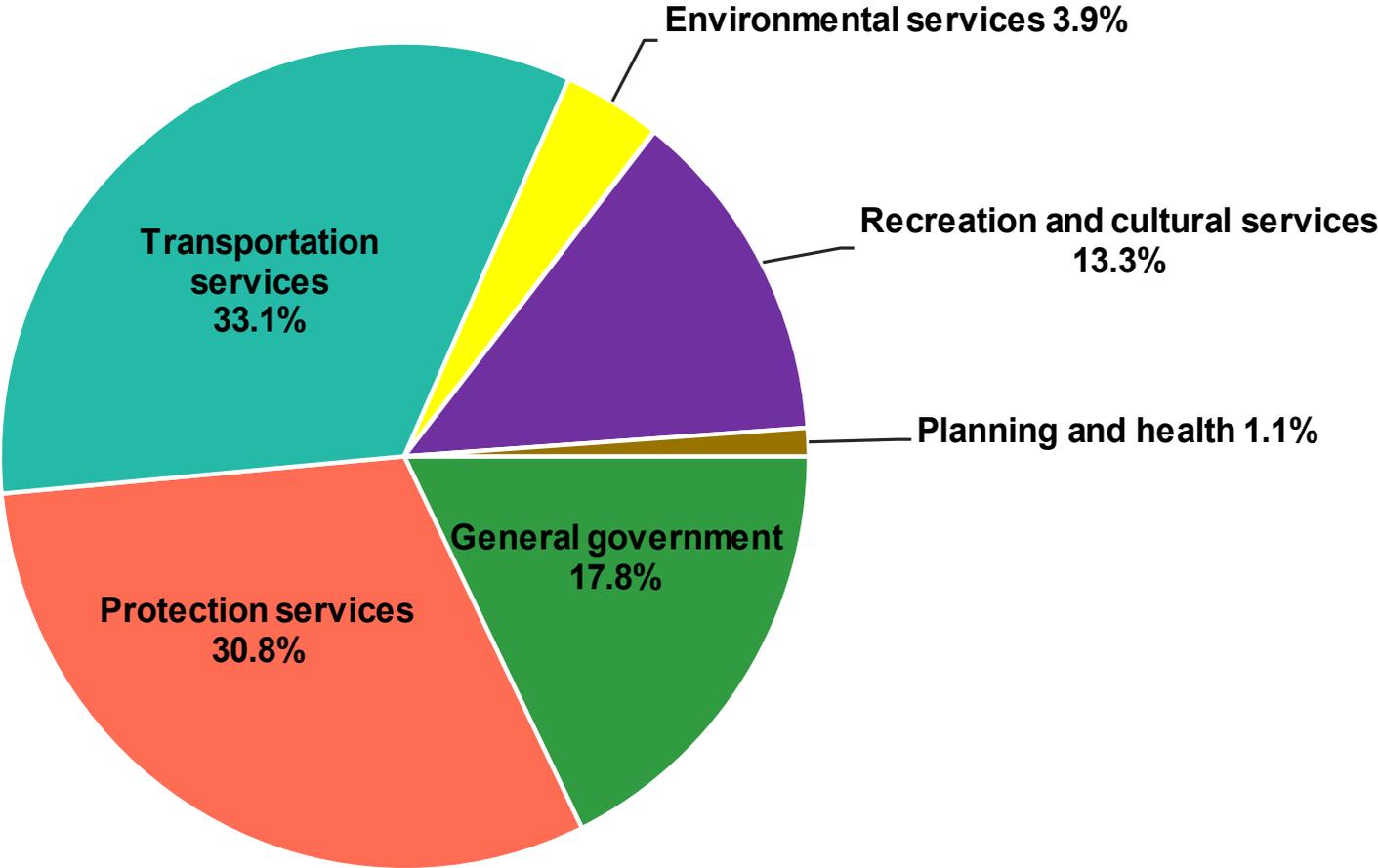
Financial Activities – Revenues



Financial Activities – Expenses

	2019 Budget	2019 Actual	2018 Actual
General government	\$ 1,176,654	\$ 1,207,462	\$ 900,580
Protection services	2,000,562	2,091,183	2,079,120
Transportation services	2,075,658	2,249,802	2,043,897
Environmental services	335,482	265,992	294,514
Health services	5,293	2,935	4,529
Recreation and cultural services	895,831	901,121	871,544
Planning and health	177,199	74,455	85,002
Total Expenses	\$ 6,666,679	\$ 6,792,950	\$ 6,279,186

Financial Activities – Expenses

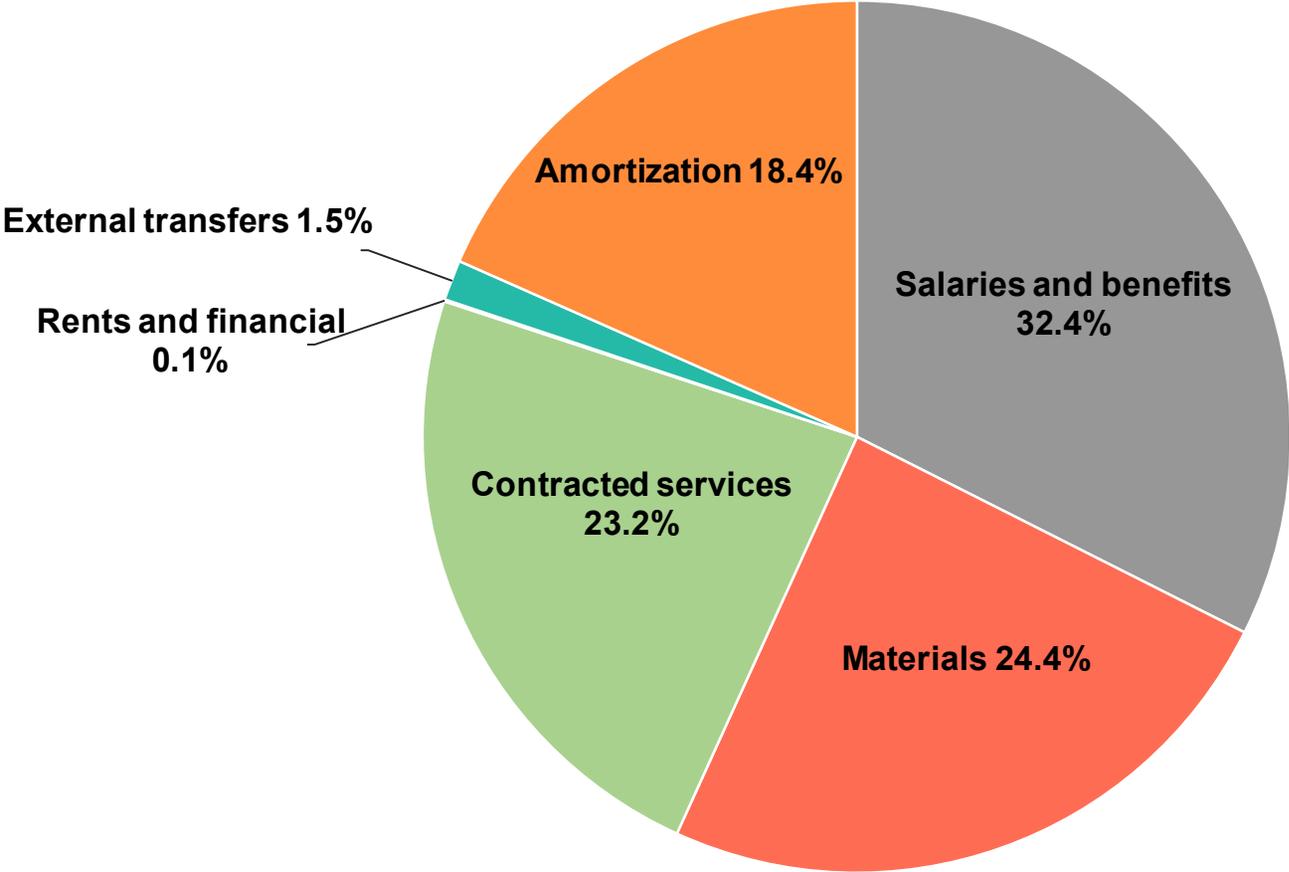


Expenses – Segmented Information

	2019	2019	2018
	Budget	Actual	Actual
Salaries and benefits	\$ 2,171,671	\$ 2,202,184	\$ 1,912,593
Materials	1,482,024	1,656,090	1,480,415
Contracted services	1,588,850	1,578,032	1,458,830
Rents and financial	4,332	4,395	5,388
External transfers	106,999	101,653	104,133
Amortization	1,312,803	1,250,596	1,312,803
Loss (gain) on disposal of TCA	-	-	5,024
Total Expenses	<u>\$ 6,666,679</u>	<u>\$ 6,792,950</u>	<u>\$ 6,279,186</u>



Expenses – Segmented Information

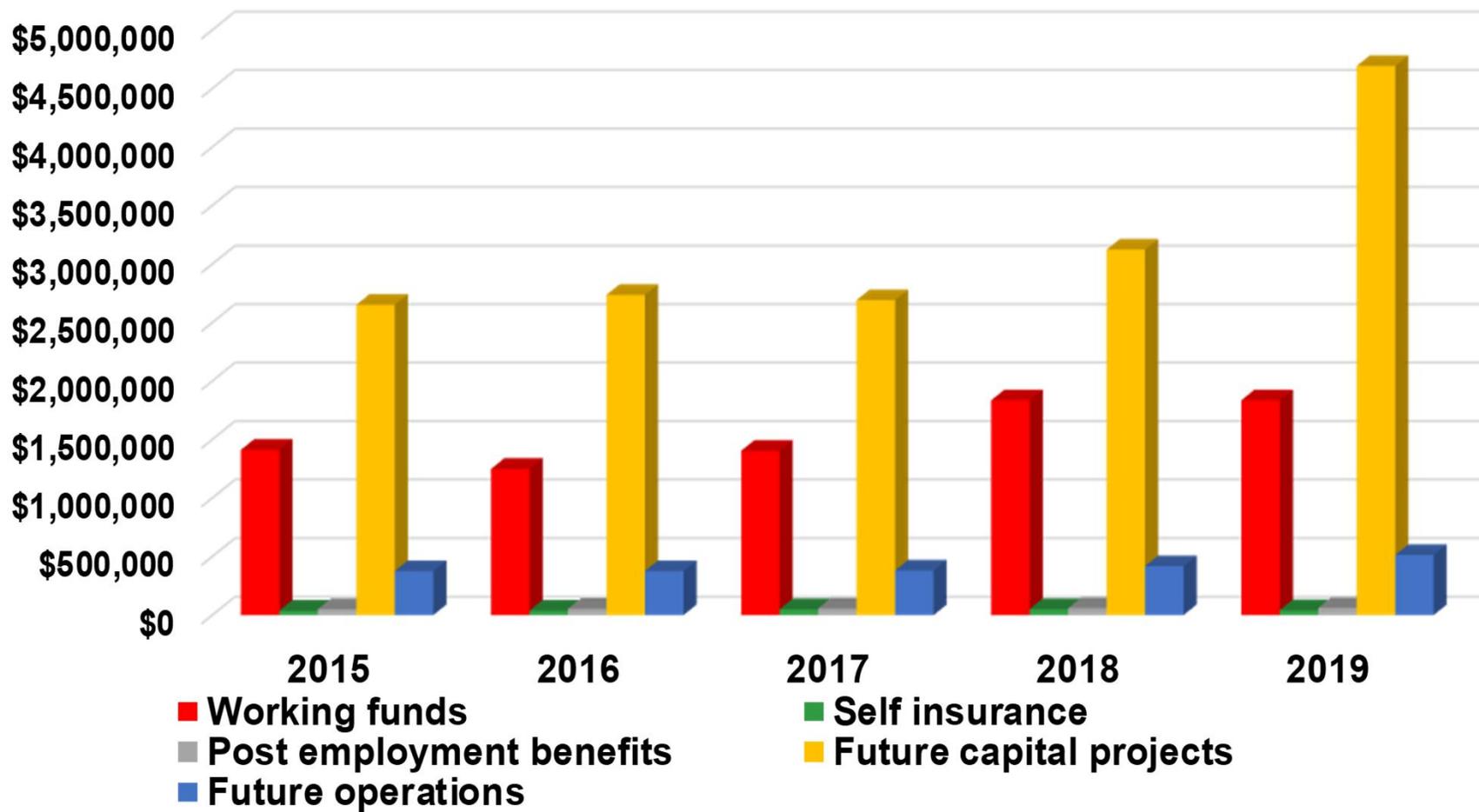


Accumulated Surplus

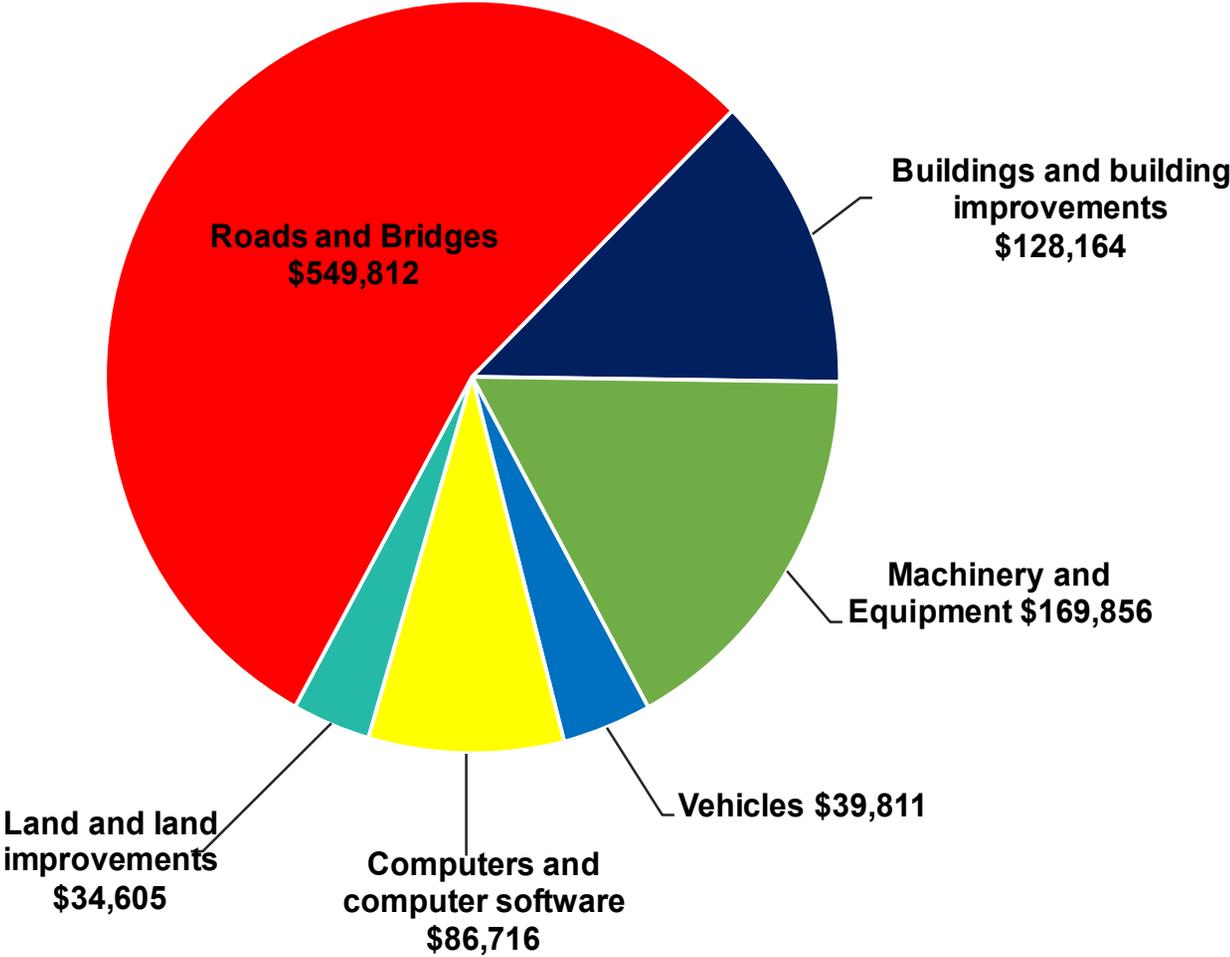
	2019	2018
Surplus (Deficit)		
Invested in capital assets	\$ 26,285,611	\$ 26,537,065
Land held for resale	83,487	108,619
Unfunded employee future benefits	(140,745)	(146,334)
Unfunded landfill closure and post-closure costs	(271,000)	(299,000)
Douro-Dummer Public Library	(6,871)	7,735
Surplus	<u>\$ 25,950,482</u>	<u>\$ 26,208,085</u>
 Reserves and Reserve Funds		
Working funds	1,836,691	1,836,691
Self insurance	43,221	51,596
Post employment benefits	61,656	60,863
Future capital projects	4,693,074	3,124,819
Future operations	515,075	418,551
Reserves and Reserve Funds	<u>\$ 7,149,717</u>	<u>\$ 5,492,520</u>
 Accumulated Surplus	 <u>\$ 33,100,199</u>	 <u>\$ 31,700,605</u>



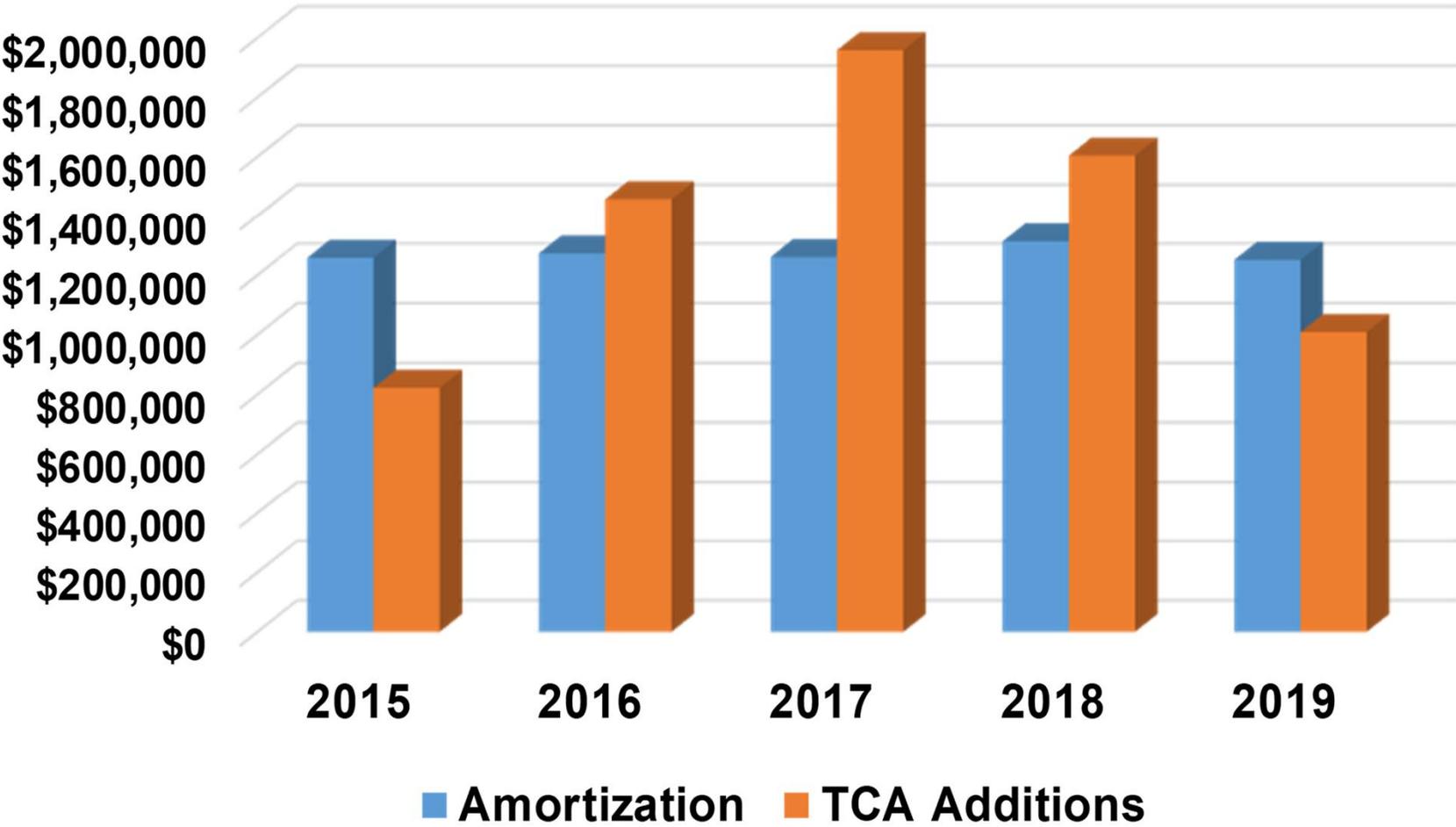
Reserves and Reserve Funds



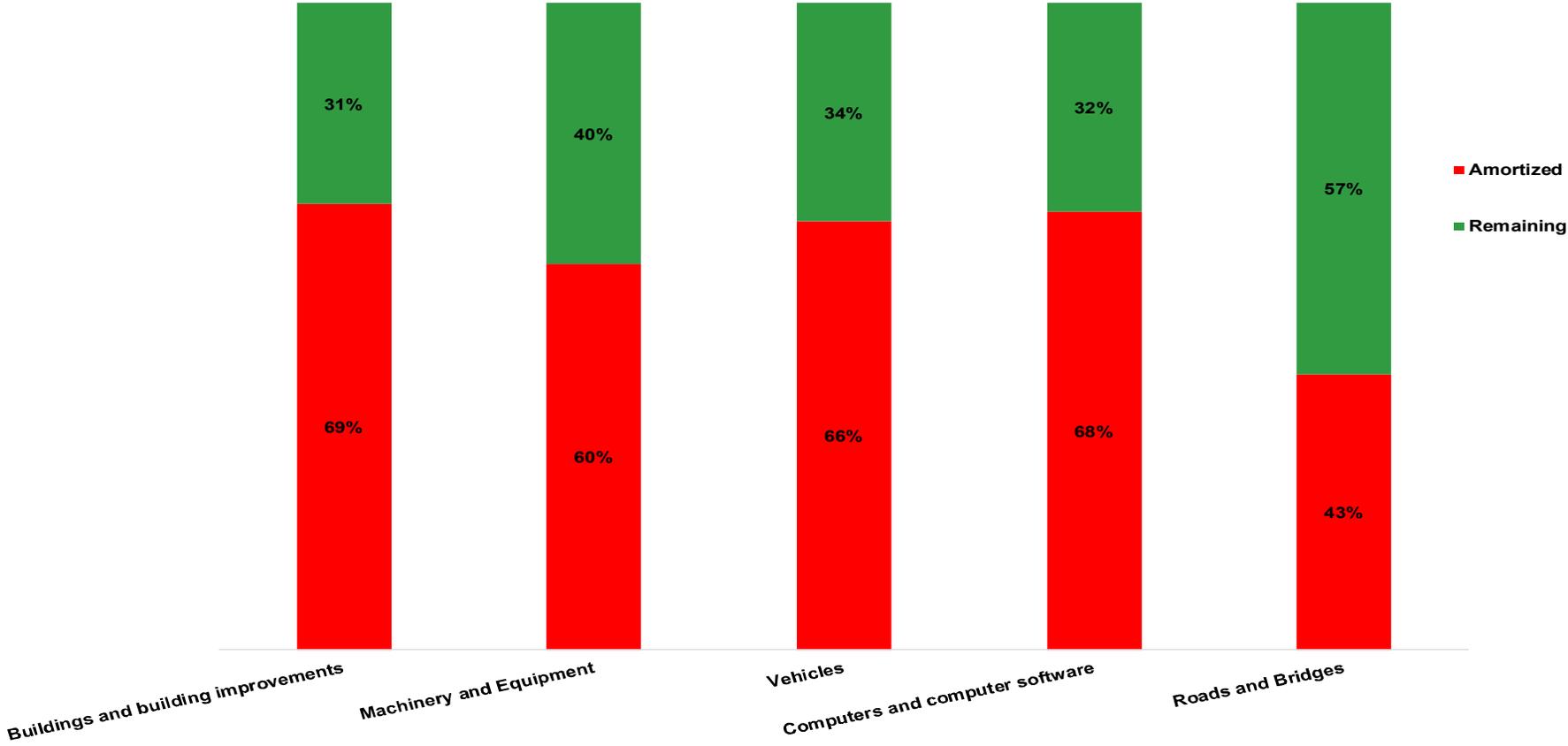
Tangible Capital Assets – Additions



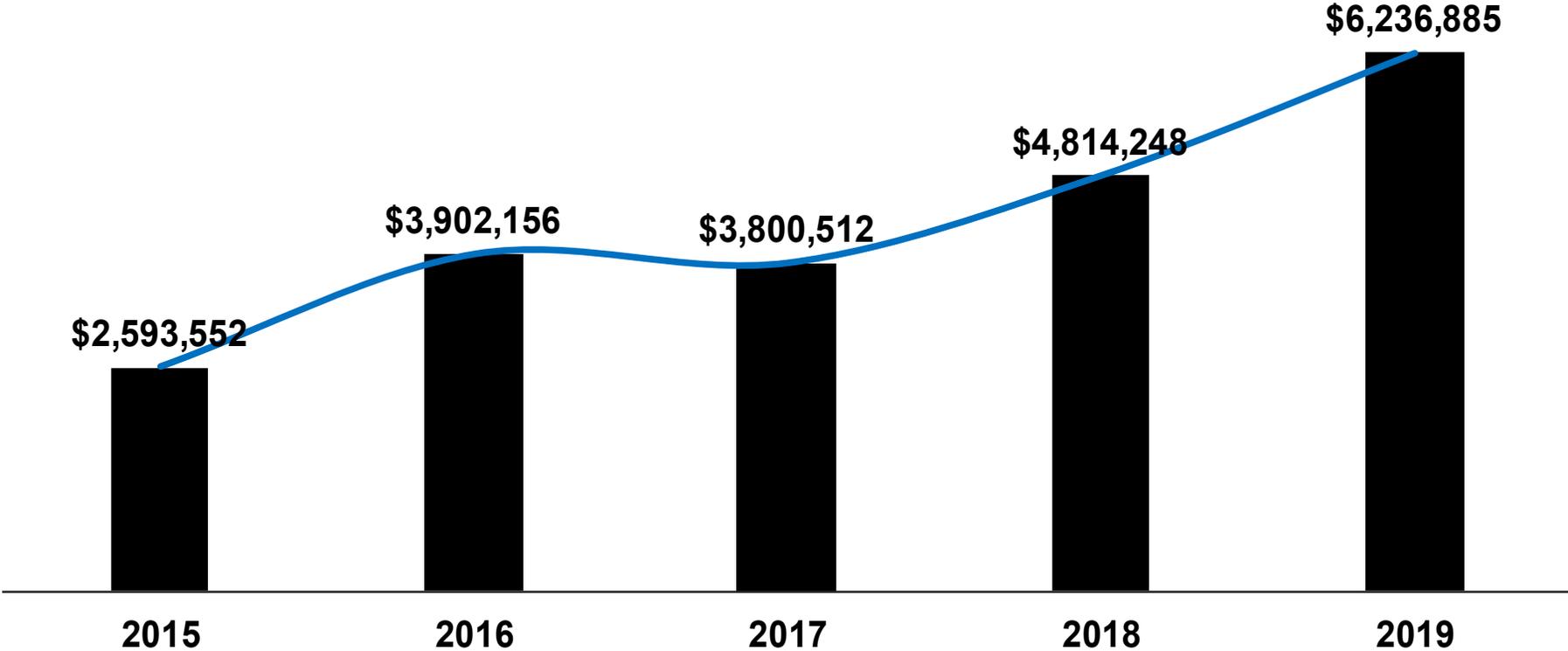
Tangible Capital Asset Additions vs Amortization



Tangible Capital Assets – Average Useful Life



Net Financial Assets – 5 Year Trend





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